

Overview & Scrutiny Committee

Monday 22 June 2026

6.30 pm

Ground Floor Meeting Room G01A - 160 Tooley Street, London SE1 2QH

Membership

Councillor Richard Macmillan (Chair)
Councillor Victoria Mills (Vice-Chair)
Councillor Evelyn Akoto
Councillor Ryan Cox
Councillor Stephanie Cryan
Councillor Callum Fowler
Councillor Sarah King
Councillor Graham Neale
Councillor Rachael Penny
Councillor Dean Peters
Councillor Bill Williams
Martin Brecknell (Co-opted member)
Mannah Kargbo (Co-opted member)
Alie Kallon (Co-opted member)
Claire Williams (Co-opted member)

Reserves

Councillor Jasmine Ali
Councillor John Batteson
Councillor Esme Dobson
Councillor Adam Hood
Councillor Andy Higson
Councillor Felix Hamer
Councillor Richard Leeming
Councillor Jane Salmon
Councillor Jen Thornton
Councillor Kath Whittam
Councillor Janice White

INFORMATION FOR MEMBERS OF THE PUBLIC

Access to information

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Contact

email: amit.alva@southwark.gov.uk

Members of the committee are summoned to attend this meeting

Althea Loderick

Chief Executive

Date: 12 June 2026



Overview & Scrutiny Committee

Monday 22 June 2026
6.30 pm
Ground Floor Meeting Room G01A - 160 Tooley Street, London SE1 2QH

Order of Business

Item No.	Title	Page No.
	PART A - OPEN BUSINESS	
1.	APOLOGIES	
	To receive any apologies for absence.	
2.	NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS URGENT	
	In special circumstances, an item of business may be added to an agenda within five clear working days of the meeting.	
3.	DISCLOSURE OF INTERESTS AND DISPENSATIONS	
	Members to declare any interests and dispensations in respect of any item of business to be considered at this meeting.	
4.	MINUTES	1 - 11
	To approve as a correct record the Minutes of the meeting held on 28 May 2026.	
	To note the Minutes of the meeting held on 16 March 2026.	
5.	COMMITTEE / COMMISSION MEMBERSHIP	12 - 19
	To note the committee and commission memberships as of 12 June 2026, following amendments to memberships received after the 28 May 2026 OSC meeting.	

Item No.	Title	Page No.
6.	CARE QUALITY COMMISSION (CQC) INSPECTION REPORTS - SOUTH LONDON AND MAUDSLEY NHS FOUNDATION TRUST	20 - 28
	<p>To receive a presentation from South London and Maudsley NHS Trust, providing an update on activity following the outcome of their CQC inspection, as per their request.</p> <p>Background to the inspection is available via the following link SLAM inspection summary</p>	
7.	SCRUTINY ARRANGEMENTS FOR 2026-27 - APPOINTMENT OF CHAIR AND VICE-CHAIR, HOUSING SCRUTINY COMMISSION	29 - 31
	<p>To reconsider the appointment of the Chair and Vice-Chair of the housing scrutiny commission.</p>	
8.	OVERVIEW AND SCRUTINY COMMITTEE AND COMMISSION WORK PROGRAMMES 2026-27	32 - 51
	<p>To consider potential scrutiny topics for inclusion in the overview and scrutiny committee / commission work programmes for the 2026-27 municipal year, but with a view to agreeing the annual work programmes at the October meetings.</p> <p>To also note the proposed scrutiny committee/commission remits.</p> <p>DISCUSSION OF ANY OTHER OPEN ITEMS AS NOTIFIED AT THE START OF THE MEETING.</p>	

Date: 12 June 2026



Overview and Scrutiny Committee

MINUTES of the Overview and Scrutiny Committee held on Thursday 28 May 2026 at 9.10pm (at the rise of Council Assembly) at Southwark Council Offices, 160 Tooley Street, London SE1 2QH

PRESENT: Councillor Richard Macmillan (Chair)
Councillor Victoria Mills (Vice-Chair)
Councillor Evelyn Akoto
Councillor Ryan Cox
Councillor Stephanie Cryan
Councillor Callum Fowler
Councillor Sarah King
Councillor Graham Neale
Councillor Dean Peters
Councillor Janice White (Reserve)
Councillor Bill Williams

1. APOLOGIES

Apologies for absence were received from Councillor Rachael Penny.

2. NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS URGENT

There were no late items of business.

3. DISCLOSURE OF INTERESTS AND DISPENSATIONS

There were no disclosures of interests or dispensations.

4. SCRUTINY ARRANGEMENTS FOR 2026-27

RESOLVED:

1. That the size and composition of the overview and scrutiny committee as agreed by council assembly – detailed below be noted.

Overview and Scrutiny Committee

Membership

	Labour (5)	Greens (4)	Liberal Democrats (2)
1.	Cllr Victoria Mills (Vice-Chair)	Cllr Dean Peters	Cllr Richard MacMillan (Chair)
2.	Cllr Evelyn Akoto	Cllr Ryan Cox	Cllr Graham Neale
3.	Cllr Stephanie Cryan	Cllr Rachael Penny	
4.	Cllr Sarah King	Cllr Callum Fowler	
5.	Cllr Bill Williams		
Reserves			
	Labour (5)	Greens (4)	Liberal Democrats (2)
1.	Cllr Jen Thornton	Cllr Andy Higson	Cllr Jane Salmon
2.	Cllr Jasmine Ali	Cllr Catherine Dawkins	Cllr Adam Hood
3.	Cllr John Batteson	Cllr Felix Hamer	
4.	Cllr Richard Leeming	Cllr Janice White	
5.	Cllr Esme Dobson		
Voting co-optee places (4) (Able to vote on Education Function related issues only)			
1.	Church of England Diocese representative		Tbc
2.	Roman Catholic Diocese representative		Tbc
3.	Elected Parent governor representative x2		Tbc

Remit: As set out in paragraph 6.1 of the overview and scrutiny procedure rules, with specific scrutiny responsibility in respect of:

- Council's policy and budget framework
- Regeneration
- Human Resources and the council's role as an employer and corporate practice generally
- Customer access issues, including digital strategy, information technology and communications
- The council's equalities and diversity programmes

2. That scrutiny commissions be established as set out below for the 2026-27 municipal year with the chairs and vice-chairs as indicated (pages 3 to 7). The health and community safety scrutiny commission to be given responsibility for Health, and Crime and Disorder matters.

(Remits: Each commission will have within their remit, oversight responsibility for the areas reflected in their titles. Detail of the specific areas of responsibility to be drawn from the executive member portfolios following the meeting.

As and when required, the overview and scrutiny committee may call upon a commission to undertake a piece of work that does not necessarily sit with another commission's identified remit of responsibility.)

Education and Local Economy Scrutiny Commission

	Labour (4)	Green (2)	Liberal Democrats (1)
1.	Cllr Jasmine Ali	Cllr Rachael Penny (Chair)	Cllr Hellen Benavides (Vice-Chair)
2.	Cllr John Batteson	Cllr Callum Fowler	
3.	Cllr Tori Griffiths		
4.	Cllr Felicia Johnston		
Reserves			
	Labour (4)	Green (2)	Liberal Democrats (1)
1.	Cllr Richard Leeming	Cllr Janice White	Cllr Patrickson Obanya
2.	Cllr Sunny Lambe	Cllr Ryan Cox	
3.	Cllr Selena Gray		
4.	Cllr Jen Thornton		
Voting Co-optee places			
1.	Church of England Diocese representative	Tbc	
2.	Roman Catholic Diocese representative	Tbc	
3.	Elected Parent Governor representatives x 2	Tbc	
Non-Voting Co-optee places			
	To be considered at the discretion of the commission		

Environment Scrutiny Commission

	Labour (3)	Green (3)	Liberal Democrats (1)
1.	Cllr Richard Leeming	Cllr Ryan Cox (Vice-Chair)	Cllr Graham Neale (Chair)
2.	Cllr Jen Thornton	Cllr Colin Boyle	
3.	Cllr Margy Newens	Cllr Richard Taylor	
Reserves			
	Labour (3)	Green (3)	Liberal Democrats (1)
1.	Cllr Ruth Bannister	Cllr Andy Higson	Cllr Adam Hood
2.	Cllr Sasjia Otto	Cllr Callum Fowler	
3.	Cllr John Batteson	Cllr Rachael Penny	
Non-voting co-opted places			
	To be considered at the discretion of the commission		

Health and Community Safety Scrutiny Commission

	Labour (3)	Green (2)	Liberal Democrats (2)
1.	Cllr Sam Dalton	Cllr Dean Peters (Chair)	Cllr David Noakes (Vice-Chair)
2.	Cllr Esme Dobson	Cllr Pascale Mitchell	Cllr Lina Maria Usma
3.	Cllr James Moyse		
Reserves			
	Labour (3)	Green (2)	Liberal Democrats (2)
1.	Cllr Felicia Johnston	Cllr Colin Boyle	Cllr Hellen Benavides
2.	Cllr Dora Dixon-Fyle	Cllr George Grime	Cllr Richard MacMillan
3.	Cllr Tori Griffiths		
Non Voting Co-opted places			
	To be considered at the discretion of the commission		

Housing Scrutiny Commission

	Labour (3)	Green (3)	Liberal Democrats (1)
1.	Cllr Leigh Richman	Cllr Catherine Dawkins (Vice-Chair)	Cllr Graham Neale (Chair)
2.	Cllr Andy Bates	Cllr Felix Hamer	
3.	Cllr Natasha Ennin	Cllr Janice White	
Reserves			
	Labour (3)	Green (3)	Liberal Democrats (1)
1.	Cllr Mohamed Deen	Cllr Rachael Penny	Cllr Lina Maria Usma
2.	Cllr Sam Dalton	Cllr Pascale Mitchell	
3.	Cllr Felica Johnston	Cllr Andy Higson	
Non-voting co-opted places (3)			
1.	Tenants Forum		Tbc
2.	Homeowners Forum		Tbc
3.	Southwark Tenant Management Organisations Committee		Tbc
	Additional non-voting co-opted places to be considered at the discretion of the commission		

Nominations to Joint Health Overview and Scrutiny Committees

South East London Joint Health Overview and Scrutiny Committee (2 places)

Green – Cllr Rebecca Corn

Liberal Democrats – Cllr David Noakes

The meeting ended at 9.20 pm

CHAIR:

DATED:



Overview & Scrutiny Committee

MINUTES of the OPEN section of the Overview & Scrutiny Committee held on Monday 16 March 2026 at 6.30 pm at Ground Floor Meeting Room G02A - 160 Tooley Street, London SE1 2QH

PRESENT: Councillor Ian Wingfield (Chair)
Councillor Irina Von Wiese (Vice- Chair)
Councillor Cassandra Brown
Councillor Victor Chamberlain
Councillor Sam Foster
Councillor Jason Ochere
Councillor Bethan Roberts
Councillor Martin Seaton
Councillor Barrie Hargrove (Substitute)
Councillor Sabina Emanuel (Substitute)
Martin Brecknell (Co-opted Member)

OTHER MEMBERS PRESENT: Councillor Sarah King
Councillor Helen Dennis

OFFICER SUPPORT: Amit Alva, Scrutiny Officer

1. APOLOGIES

Apologies for absence were received from Councillor Richard Leeming, Councillor Esme Hicks and Councillor Suzanne Abachor. Councillor Barrie Hargrove and Councillor Sabina Emanuel attended the meeting as substitutes.

Apologies for lateness were received from Councillor Bethan Roberts and Councillor Jason Ochere.

The Chair noted that Councillor Sam Foster had formally joined the Overview & Scrutiny Committee as a voting member, replacing Councillor Laura Johnson, and welcomed him to his first meeting in that capacity.

2. NOTIFICATION OF ANY ITEMS OF BUSINESS WHICH THE CHAIR DEEMS URGENT

There were no items of business which the Chair deemed urgent.

3. DISCLOSURE OF INTERESTS AND DISPENSATIONS

There were no disclosures of interests or dispensations.

4. MINUTES

The minutes of the following meetings were agreed as a correct record:

- Overview & Scrutiny Committee – 11 November 2025
- Overview & Scrutiny Committee – 11 December 2025
- Overview & Scrutiny Committee – 7 January 2026
- Overview & Scrutiny Committee – Budget Scrutiny Sessions, 19 and 20 January 2026

The Chair noted that this meeting marked the final ordinary meeting of the Overview & Scrutiny Committee for the 2022–2026 administration. He formally thanked members, co-opted members and officers for their sustained contribution to scrutiny over the four-year term, recognising the volume and complexity of work undertaken, particularly around housing, finance, community safety and performance.

5. INTERVIEW WITH LEADER OF THE COUNCIL AND CHIEF EXECUTIVE [DELIVERY AGAINST THE COUNCIL PLAN 2022 - 2026]

Council Delivery Plan 2022–2026: End-of-Term Review

The committee received a joint end-of-term reflection from the Leader of the Council and the Chief Executive, focusing on delivery against the Council Delivery Plan 2022–2026, organisational performance, lessons learned and priorities for the next administration.

Leader of the Council – overview

The Leader outlined key achievements over the four-year term, including:

- Delivery of over 2,500 new council homes, representing the highest level of council housebuilding nationally during the period, alongside major investment in improving existing council housing stock.
- Launch of the largest stock condition survey undertaken by a local authority, providing a comprehensive evidence base to prioritise safety, compliance and investment.
- Establishment of the Women's Safety Alliance and expanded work to address violence against women and girls, including CCTV investment, public realm improvements and partnership working.
- Delivery of substantial cost-of-living support, including direct financial assistance, energy advice, income maximisation and food support initiatives.
- Investment in employment, skills and economic inclusion, supporting residents into work, apprenticeships and training, with a focus on green jobs and local opportunities.
- Continued investment in parks, open spaces, biodiversity, climate action and neighbourhood improvements.

The Leader emphasised that delivery had taken place against a backdrop of sustained financial pressure, rising demand and national uncertainty, and that maintaining progress would require continued focus and difficult choices beyond the current administration.

Chief Executive – Overview

The Chief Executive reflected on her tenure, focusing on organisational health and performance, highlighting:

- The importance of staff leadership, organisational culture and clarity of purpose in delivering outcomes for residents.
- Strengthening of corporate performance management, including the use of executive dashboards, resident insight surveys and outcome-focused reporting.
- Improvements in customer experience and digital access, alongside recognition that face-to-face and relational services remain essential for many residents.
- Development of value-for-money frameworks aligned to the Local Government Outcomes Framework.
- Significant structural and leadership changes within housing services, linked to the Good Landlord Plan, aimed at improving compliance, accountability and resident trust.

Questions and discussions

The committee asked questions and made comments on the following themes:

- The absence of explicit reference in the end-of-term report to housing failures, regulatory findings and Housing Ombudsman determinations, and

whether the report adequately reflected residents' lived experience.

- Whether housing services were demonstrably in a better position in 2026 than at the start of the administration, and how progress would be evidenced.
- The scope, ambition and early impact of the Good Landlord Plan, including cultural change, compliance assurance and resident engagement.
- Political and corporate accountability for past failures in housing delivery and estate management.
- The extent to which scrutiny recommendations, particularly on major works and resident communication, had influenced policy and operational change.
- The decision to end the council's partnership with Notting Hill Genesis, the impact on affected residents and the approach to future delivery models.
- Discrepancies between high-level performance narratives and feedback received by councillors from residents.
- Use of KPIs, complaints data and performance metrics, particularly in housing and customer services.
- Benchmarking Southwark's performance against comparable London boroughs.
- Effectiveness of lobbying government on housing finance, local government funding, SEN pressures and immigration policy.
- How equalities considerations and protected characteristics were reflected in delivery reporting.

In response, the Leader and Chief Executive advised that:

- The end-of-term report was intended as a strategic summary of delivery and outcomes, rather than a detailed account of service failures, which continued to be addressed through performance reports, regulatory engagement and scrutiny.
- The Good Landlord Plan represented a fundamental reset of housing services, informed directly by regulatory findings, resident feedback and scrutiny challenge, with early improvements in governance and leadership now in place.
- Scrutiny had played a significant role in shaping changes to major works governance, resident engagement and transparency, with several recommendations adopted and embedded.
- The decision to end the partnership with Notting Hill Genesis was driven by the need to improve pace, quality and resident confidence, with future arrangements to be developed through closer engagement with tenants and leaseholders.
- Robust oversight arrangements were in place, including senior assurance boards, compliance monitoring and strengthened complaints handling.
- Resident insight surveys showed strong satisfaction with the borough as a place to live, alongside clear concerns around housing, safety and cost of living which continued to inform priorities.
- Lobbying activity had achieved partial success, particularly around council housing funding and rent settlements, though further reform remained necessary.

- Equality impacts were considered at programme and decision level, even where not explicitly set out in the summary document.

The Chair thanked the Leader and Chief Executive for their engagement with the committee.

6. REVIEW OF NEIGHBOURHOOD COMMUNITY INFRASTRUCTURE LEVY (NCIL)

The committee received a report and presentation from Councillor Helen Dennis, Cabinet Member for New Homes and Sustainable Development, on the governance, allocation and delivery of Neighbourhood CIL, including ward-based funding, project delivery and alignment with Southwark 2030 objectives. Supported by Neil Kirby, Assistant Director of Sustainable Growth.

The presentation and report covered the following points:

- The principles underpinning Neighbourhood CIL, including mitigation of development impacts and ward-level allocations.
- The range of funded projects, including parks and play spaces, estate improvements, community buildings, voluntary sector facilities, walking and cycling schemes and climate-related projects.
- The predominance of capital schemes and the importance of deliverability within funding timescales.
- Challenges experienced around project readiness, internal capacity, procurement and communication with communities.

Questions and discussion

- Uneven distribution of Neighbourhood CIL across wards and whether a more neighbourhood-based or pooled approach should be considered.
- Use of Neighbourhood CIL for estate-based projects and the relationship with Housing Revenue Account responsibilities.
- Delays in project delivery and the impact on community confidence.
- Capacity constraints within council services compared with community and voluntary organisations.
- Transparency of decision-making, monitoring of outcomes and equalities impacts.
- Alignment with other funding streams, including Section 106 and external grants.

Responses

Officers advised that:

- Uneven ward-level distribution was an inherent feature of Neighbourhood CIL, reflecting patterns of development rather than council prioritisation.
- Delivery challenges had highlighted the need for clearer governance, earlier project scoping and stronger internal coordination.
- Lessons learned would inform future rounds, including clearer councillor roles, improved communication with community groups and consideration of dedicated project management capacity.
- Monitoring and reporting arrangements would continue to be strengthened, with ward members kept informed of progress and delivery risks.

7. WORK PROGRAMME

The committee noted the work programme.

Meeting ended at 9.05 pm

CHAIR:

DATED:

OVERVIEW AND SCRUTINY COMMITTEE / COMMISSION MEMBERSHIPS

2026/27

Overview and Scrutiny Committee

	Labour (5)	Greens (4)	Liberal Democrats (2)
1.	Cllr Victoria Mills (Vice-Chair)	Cllr Dean Peters	Cllr Richard MacMillan (Chair)
2.	Cllr Evelyn Akoto	Cllr Ryan Cox	Cllr Graham Neale
3.	Cllr Bill Williams	Cllr Rachael Penny	
4.	Cllr Sarah King	Cllr Callum Fowler	
5.	Cllr Stephanie Cryan		
Reserves			
	Labour (5)	Greens (4)	Liberal Democrats (2)
1.	Cllr Jen Thornton	Cllr Andy Higson	Cllr Jane Salmon
2.	Cllr Jasmine Ali	Cllr Felix Hamer	Cllr Adam Hood
3.	Cllr John Batteson	Cllr Kath Whittam	
4.	Cllr Richard Leeming	Cllr Janice White	
5.	Cllr Esme Dobson		

Voting co-optee places (4) (Able to vote on Education Function related issues only)			
1.	Church of England Diocese representative	Tbc	
2.	Roman Catholic Diocese representative	Tbc	
3.	Elected Parent governor representative x2	Tbc	
Contact Officer Amit Alva – 020 7525 0496			

Education and Local Economy Scrutiny Commission

	Labour (4)	Green (2)	Liberal Democrats (1)
1.	Cllr Jasmine Ali	Cllr Rachael Penny (Chair)	Cllr Hellen Benavides (Vice-Chair)
2.	Cllr John Batteson	Cllr Callum Fowler	
3.	Cllr Tori Griffiths		
4.	Cllr Felicia Johnston		
Reserves			
	Labour (4)	Green (2)	Liberal Democrats (1)
1.	Cllr Richard Leeming	Cllr Colin Boyle	Cllr Patrickson Obanya
2.	Cllr Sunny Lambe	Cllr Ryan Cox	
3.	Cllr Selena Gray		
4.	Cllr Jen Thornton		
Voting Co-optee places			
1.	Church of England Diocese representative	Tbc	
2.	Roman Catholic Diocese representative	Tbc	

3.	Elected Parent Governor representatives x 2	Tbc	
Non-Voting Co-optee places			
	To be considered at the discretion of the commission		
Contact Officer Amit Alva – 020 7525 0496			

Environment Scrutiny Commission

	Labour (3)	Green (3)	Liberal Democrats (1)
1.	Cllr Richard Leeming	Cllr Ryan Cox (Vice-Chair)	Cllr Graham Neale (Chair)
2.	Cllr Jen Thornton	Cllr Colin Boyle	
3.	Cllr Ruth Bannister	Cllr Catherine Dawkins	
Reserves			
	Labour (3)	Green (3)	Liberal Democrats (1)
1.	Cllr Margy Newens	Cllr Richard Taylor	Cllr Adam Hood
2.	Cllr Sasjia Otto	Cllr Callum Fowler	
3.	Cllr Fatmata Bah	Cllr Rachael Penny	
Non-voting co-opted places			
	To be considered at the discretion of the commission		
Contact Officer Julie Timbrell – 020 7525 0514			

Health and Community Safety Scrutiny Commission

Seven seats: 3 Labour / 2 Green / 2 Liberal Democrats

	Labour (3)	Green (2)	Liberal Democrats (2)
1.	Cllr Sam Dalton	Cllr Dean Peters (Chair)	Cllr David Noakes (Vice-Chair)
2.	Cllr Esme Dobson	Cllr Pascale Mitchell	Cllr Lina Maria Usma
3.	Cllr Natasha Ennin		
Reserves			
	Labour (3)	Green (2)	Liberal Democrats (2)
1.	Cllr Felicia Johnston	Cllr Colin Boyle	Cllr Hellen Benavides
2.	Cllr Dora Dixon-Fyle	Cllr George Grime	Cllr Richard MacMillan
3.	Cllr Tori Griffiths		
Non Voting Co-opted places			
	To be considered at the discretion of the commission		
Contact Officer Julie Timbrell – 020 7525 0514			

Housing Scrutiny Commission

Seven seats: 3 Labour / 3 Green / 1 Liberal Democrats (3 Co-opted places)

	Labour (3)	Green (3)	Liberal Democrats (1)
1.	Cllr Stephanie Cryan	Cllr Pascale Mitchell	Cllr Graham Neale (Chair)
2.	Cllr Andy Bates	Cllr Felix Hamer	
3.	Cllr Leigh Richman	Cllr Janice White	
Reserves			
	Labour (3)	Green (3)	Liberal Democrats (1)
1.	Cllr Mohamed Deen	Cllr Rachael Penny	Cllr Lina Maria Usma
2.	Cllr Sean Hannigan	Cllr Callum Fowler	
3.	Cllr Tori Griffiths	Cllr Andy Higson	
Non-voting co-opted places (3)			
1.	Tenants Forum	Tbc	
2.	Homeowners Forum	Tbc	
3.	Southwark Tenant Management Organisations Committee	Tbc	

	Additional non-voting co-opted places to be considered at the discretion of the commission		
Contact Officer Adam Wood – 020 7525 0265			

South East London Joint Health Overview and Scrutiny Committee (2 places)

Green – Cllr Dean Peters

Liberal Democrats – Cllr David Noakes

Dated – 10 June 2026



South London
and Maudsley
NHS Foundation Trust

Agenda Item 6

20

**CQC update-Southwark Overview and Scrutiny
Committee**

June 2026

Part One

CQC Inspection Activity

Headlines

Period	Pathway/Service
17/06/2025 to 19/06/2025	Forensic (BDP) Teams/Wards visited: 7
10/06/2025 to 12/06/2025	Adult Community (Croydon, Lambeth, Lewisham, Southwark) Teams/Wards visited: 8
10/06/2025 to 12/06/2025	Crisis (Croydon, Lambeth, Lewisham, Southwark) Teams/Wards visited: 6
24/06/2025 to 26/06/2025	Adult Acute & PICU (Croydon, Lambeth, Lewisham, Southwark) Teams/Wards visited: 14
01/10/2025 to 02/10/2025	Well-Led

Part Two

CQC Inspection Outcomes

Headlines

- Forensic – Good
- Community Adults working Age- Requires Improvement
- Acute Adults Working Age- requires Improvement
- Crisis Adults- Requires Improvement
- Well Led – Requires Improvement

Themes from all clinical pathway inspections

Seclusion documentation
Enhanced Care (observations)
Care Plans documentation and person centred
Emergency alarms
Privacy and dignity
Risk Assessments documentation
Mandatory training compliance
Restraints documentation
Medications PRN documentation
NEWS (Physical health)
Waiting times
MHA assessments delays
Supervision /appraisals
MHA 132
MHA consent
Environment community
Fresh air access (HBPoS)

Action Plan has been developed and submitted to CQC on 19th March 2026

Part Three

CQC Inspection
Outcomes- Southwark

Headlines

- Community Adults working Age- Requires Improvement
- Acute Adults Working Age- requires Improvement
- Crisis Adults- Requires Improvement

Actions Crisis Services – Southwark Home Treatment Team and Health based place of Safety (HBPoS)

Health Based Place of Safety had several actions under section 31 of Social care and MHA for safety of detained patients. From the 9th of June 2026, HBPOS will commence a swing bed model to allow patients to be detained and treated legally.

Other Actions included:

- Reporting of all incidents relating to breaches.
- Restraint Techniques: Improve compliance in Seni Lewis Training Programme (SLTP), SLTP training compliance is monitored in directorate Governance meeting with assurance to Trust IQ&P.
- A garden for HBPOS is included in 2026/27 capital planning prioritisation program- meanwhile patient risk assessed as informal granted leave.
- Improve compliance rates in mandatory training
- Review of personal alarm process and policy underway.
- Improved oversight of HTT crisis support – This has improved with improved rating with National Oversight Framework

Actions Community Adults – Southwark

Actions included:

- Improved care plans and Risk assessments with roll out of Dialog and Dialog Plus which is now a quality priority for the Trust.
- Roll out of new community zoning protocol in community teams
- MHA assessment delays – daily management huddle with oversight from Directorates on ending MHA.
- Community team estate/premises – monitoring and prioritisation through capital estates programme and monitoring of clinical estate risks through governance processes.
- Roll out of community governance terms of reference and agenda to standardise meetings.
- Sec 132 audits to include CTO monitoring.

Actions Acute Inpatients Adults – Southwark

Actions included:

- Observation processes and recording being improved by roll out of new enhanced care training and competency
- Improve safeguarding mandatory training compliance: Weekly MAST compliance updates is shared with ward managers to enable targeted follow up on overdue and soon to expire training.
- Support from Reducing restrictive practice matrons in restraint incident recording.
- Roll out of new audit system AMaT – enabling online app audits. Opportune time to enable a review of all current audit tools by subject matter experts
- Safety notice reinforcing PRN documentation standards issued
- Physical health monitoring- Develop standard work for daily clinical expectations for vital sign oversight



**South London
and Maudsley**
NHS Foundation Trust

South London and Maudsley
NHS Foundation Trust,
Trust Headquarters,
Maudsley Hospital,
Denmark Hill,
London SE5 8AZ

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www.slam.nhs.uk

Meeting Name:	Overview and Scrutiny Committee
Date:	22 June 2026
Report title:	Scrutiny arrangements for 2026-27 – Appointment of Chair and Vice-Chair, Housing Scrutiny Commission
Ward(s) or groups affected:	All
Classification:	Open
Reason for lateness (if applicable):	N/a
From:	Head of Scrutiny

RECOMMENDATIONS

Overview and scrutiny committee is recommended to:

1. Reconsider the appointment of the chair and vice-chair of the housing scrutiny commission.

BACKGROUND INFORMATION

2. The overview and scrutiny committee met on 28 May 2026, and appointed four commissions for the 2026-27, and agreed the appointment of chairs and vice-chairs for those commissions as set out below:
 - Education and Local Economy Scrutiny Commission – Councillor Rachael Penny (Chair) / Councillor Hellen Benavides (Vice-Chair)
 - Environment Scrutiny Commission – Councillor Graham Neale (Chair) / Councillor Ryan Cox (Vice-Chair)
 - Health and Community Safety Scrutiny Commission – Councillor Dean Peters (Chair) / Councillor David Noakes (Vice-Chair)
 - Housing Scrutiny Commission – Councillor Graham Neale (Chair) / Councillor Catherine Dawkins (Vice-Chair)
3. Since the appointments Councillor Graham Neale has been replaced by Councillor Hellen Benavides, and Councillor Catherine Dawkins has been replaced by Councillor Pascale Mitchell on the Housing Scrutiny Commission.

KEY ISSUES FOR CONSIDERATION

4. The appointment of chairs and vice-chairs of scrutiny commissions are reserved to the overview and scrutiny committee. In light of the change of membership to the housing scrutiny commission the committee is being asked

to reconsider the appointment to those positions.

5. Overview and scrutiny procedure rule 2.2 states that the overview and scrutiny committee will include the chairs of the scrutiny commissions, provided that the proportionality rules are not compromised. This was interpreted as meaning that the chairs of the scrutiny commissions must be drawn from the membership of the overview and scrutiny committee. The nominations process was therefore conducted on this basis.
6. Subsequently a review of this interpretation has been undertaken, and the outcome of that review is that a councillor does not need to be a Member of the Overview and Scrutiny Committee to chair a scrutiny commission. A report is due to be submitted to the Constitutional Steering Panel in respect of the overview and scrutiny committee membership to ensure that there is no ambiguity in future.
7. The political groups will be invited to submit nominations for the position of chair and vice-chair of the housing scrutiny commission, with clarification that nominations to the position of chair does not need to be drawn from the membership of the overview and scrutiny committee.

Legal implications

8. There are no specific legal implications arising from this report.

BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
Agenda and Minutes – Overview and Scrutiny Committee, 28 May 2026	Council Offices 160 Tooley Street London SE1 2QH	Amit Alva, Scrutiny Officer – amit.alva@southwark.gov.uk

APPENDICES

No.	Title
	None

AUDIT TRAIL

Lead Officer	Everton Roberts, Head of Scrutiny	
Report Author	Everton Roberts, Head of Scrutiny	
Version	Final	
Dated	12 June 2026	
Key Decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / EXECUTIVE MEMBER		
Officer Title	Comments Sought	Comments Included
Director of Law and Governance	No	No
Strategic Director, Resources	No	No
Executive Member	No	No
Date final report sent to Scrutiny Team	12 June 2026	

Meeting Name:	Overview and Scrutiny Committee
Date:	22 June 2026
Report title:	Overview and Scrutiny Committee and Commission Work Programmes 2026-27
Ward(s) or groups affected:	N/a
Classification:	Open
Reason for lateness (if applicable):	N/a
From:	Head of Scrutiny

RECOMMENDATION

1. That the committee consider potential scrutiny topics for inclusion in the overview and scrutiny committee / commission work programmes for the 2026-27 municipal year.
2. That the committee defer agreement of the annual work programmes for overview and scrutiny committee and its commissions for the 2026/27 municipal year until the next cycle of meetings October 2026 for the reasons set out in paragraphs 7 to 10 of the report.
3. That the committee note the proposed overview and scrutiny committee and commission remits based on the executive member portfolios (appendix 1 of the report) and amend remits as appropriate.

BACKGROUND INFORMATION

4. Paragraph 6 of the overview and scrutiny procedure rules states that terms of reference of the overview and scrutiny committee will be:
 - a) to appoint commissions, agreeing the size, composition and terms of reference and to appoint chairs and vice chairs
 - b) to agree the annual work programme for OSC and the commissions
 - c) to consider requests from the cabinet and/or council assembly for scrutiny reviews
 - d) to exercise the right to call-in for reconsideration of executive decisions made but not yet implemented
 - e) to arrange for relevant functions in respect of health scrutiny to be exercised by an overview and scrutiny committee of another local authority where the council considers that another local authority would be better placed to undertake those relevant functions, and that local authority agrees to exercise those functions
 - f) if appropriate, to appoint a joint overview and scrutiny committee with two

or more local authorities and arrange for the relevant functions of those authorities to be exercised by the joint committee

- g) to periodically review overview and scrutiny procedures to ensure that the function is operating effectively
- h) to report annually to all councillors on the previous year's scrutiny activity
- i) to scrutinise matters in respect of:
 - the council's policy and budget framework
 - regeneration
 - human resources and the council's role as an employer and corporate practice generally
 - customer access issues, including digital strategy, information technology and communications
 - the council's equalities and diversity programmes.

5. The general terms of reference of the scrutiny commissions are set out in the council's constitution (overview and scrutiny procedure rules - paragraph 5). The constitution states that:

Within their terms of reference, all scrutiny committees/commissions will:

- a) review and scrutinise decisions made or actions taken in connection with the discharge of any of the council's functions
- b) review and scrutinise the decisions made by and performance of the cabinet and council officers both in relation to individual decisions and over time in areas covered by its terms of reference
- c) review and scrutinise the performance of the council in relation to its policy objectives, performance targets and/or particular service areas
- d) question members of the cabinet and officers about their decisions and performance, whether generally in comparison with service plans and targets over a period of time, or in relation to particular decisions, initiatives or projects and about their views on issues and proposals affecting the area
- e) assist council assembly and the cabinet in the development of its budget and policy framework by in-depth analysis of policy issues
- f) make reports and recommendations to the cabinet and or council assembly arising from the outcome of the scrutiny process
- g) consider any matter affecting the area or its inhabitants
- h) liaise with other external organisations operating in the area, whether national, regional or local, to ensure that the interests of local people are enhanced by collaborative working
- i) review and scrutinise the performance of other public bodies in the area and invite reports from them by requesting them to address the scrutiny committee and local people about their activities and performance

- j) conduct research and consultation on the analysis of policy issues and possible options
- k) question and gather evidence from any other person (with their consent)
- l) consider and implement mechanisms to encourage and enhance community participation in the scrutiny process and in the development of policy options
- m) conclude inquiries promptly and normally within six months.

KEY ISSUES FOR CONSIDERATION

6. In accordance with the provision set out in 2(a) above, the overview and scrutiny committee established four commissions for the 2026-27 municipal year at its meeting held on 28 May 2026.
 - Education and Local Economy Scrutiny Commission
 - Environment Scrutiny Commission
 - Health and Community Safety Scrutiny Commission
 - Housing Scrutiny Commission
7. In developing the work programmes the overview and scrutiny committee is recommended to focus on key issues where scrutiny can make a significant impact for local people, and issues aligned to the council's strategic priorities, with input from executive members and senior officers on current council priorities, along with matters suggested by councillors in general and the public on potential topics for scrutiny.
8. Given the new administration, change in leadership and potential revision of the council's strategic priorities, along with the significant number of new councillors who are in the process of familiarising themselves with their Cohen role and local ward, it is considered too early in the administration term to gather meaningful information for the committee and commission to make informed choices on agreeing meaningful work programmes.
9. It is therefore recommended that the committee and the commissions use the period between now and the October scrutiny meetings lead by the scrutiny chairs to undertake information gathering exercises including meetings with executive members and senior officers in order to identify a list of potential topics for prioritisation and agreement by overview and scrutiny committee and the commissions.
10. It is also intended that the public are enabled to suggest topics for scrutiny via the [Scrutiny in Southwark](#) page on the council's participation platform, to be considered and prioritised alongside internal suggestions. Delaying agreement of the work programme will allow adequate time for residents to submit their suggested topics.
11. Members may wish to consider agreeing a provisional two-year work programme to factor in the delayed start.

12. Attached as an appendix are the proposed remits of overview and scrutiny committee and its commissions based on the executive portfolio responsibilities set out in the council constitution. The document is for reference purposes only and serves to highlight the executive member portfolio responsibilities to be covered by the overview and scrutiny committee and the scrutiny commissions with a view to assist in directing potential issues for consideration to the correct committee/commission undertaking actions referred to in paragraph 3 above.
13. The work programmes are a standing item on the overview and scrutiny committee and commission agendas and enable the committee/commissions to consider, monitor and plan issues for consideration at each meeting.

BACKGROUND DOCUMENTS

Background Papers	Held At	Contact
Council Constitution <ul style="list-style-type: none"> • Section 3.3 – Executive Portfolios • Section 9 - Overview and Scrutiny Procedure Rules 	Southwark Council Website	Everton Roberts 020 7525 7221
Link: Council Constitution		

APPENDICES

No.	Title
Appendix 1	Executive Member Portfolio Responsibilities - Overview and Scrutiny Committee/Commission Remits 2026/27 (Draft)

AUDIT TRAIL

Lead Officer	Vishal Seegoolam, Assistant Director – Local Democracy, Registration and Elections	
Report Author	Everton Roberts, Head of Scrutiny	
Version	Final	
Dated	12 June 2026	
Key Decision?	No	
CONSULTATION WITH OTHER OFFICERS / DIRECTORATES / EXECUTIVE MEMBER		
Officer Title	Comments Sought	Comments Included
Director of Law and Governance	No	No
Strategic Director, Resources	No	No
Executive Member	No	No
Date final report sent to Scrutiny Team	12 June 2026	

Overview and Scrutiny Committee/Commission Remits 2026/27 (based on executive member portfolio responsibilities)

This document details the remits of the overview and scrutiny committee/commissions based on the executive member portfolio responsibilities set out in the council constitution. The document is for reference purposes only and serves to highlight the executive member portfolio responsibilities covered by the overview and scrutiny committee and the scrutiny commissions. The complete terms of reference detailing the role and responsibilities of the overview and scrutiny committee and its commissions, is contained in section 9 of the council constitution (see paragraphs 5 and 6 in particular).

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Overview and Scrutiny Committee – remit

Leader of the Council

Portfolio

- setting the political and strategic direction for the council
- the Borough Action Plan
- communications, campaigns and public affairs
- emergency planning and business continuity
- strategic partnerships and approach to the government, the Mayor of London, City Hall, Transport for London
- performance management of the Executive and Deputy Executive members

Deputy Leader and Executive Member for Planning, Infrastructure and Wellbeing

Portfolio

- **community councils** – working with residents to develop a new structure to give genuine power back to local areas, reviewing the neighbourhood approach, Neighbourhood Funds and Cleaner, Greener, Safer Funds. Working with the Deputy Executive Member for delivery of Community Councils & Executive Member for Engagement
- **planning and building control** – planning applications, enforcement and policy; Section 106 agreements and payments; and building control and dangerous structures
- Setting the rates for the **Community Infrastructure Levy** and creating a mechanism to fairly allocate LCIL through community councils and in the wards in which it was generated
- **public works in the north of the borough** – implementation of the borough-wide approach to public works as it applies to the north of the borough, working closely with the Executive Member for Public Works & New Homes
- **Southwark LGBTQ+ Strategy** and LGBTQ+ rights in the borough – working closely with the Executive Member for Equalities

Executive Member for Public Works and New Homes

Portfolio

- **public works** – a borough-wide approach to public works (formally known as Regeneration) so that all corners of the borough benefit from a clear strategy for fair and equitable growth, new homes and estates and the infrastructure required to support them

- **major infrastructure projects**, including the Bakerloo Line Extension, the new Elephant & Castle Northern Line station, and wider improvements to train and tube stations;
- **renewal of the Aylesbury, Tustin, Ledbury and Abbeyfield estates** – working with residents to deliver new and improved homes and estates (working with the Cabinet Member for Council Homes)

Executive Member for Inclusive Economy, Equalities and Democracy

Portfolio

- **equalities** – as they relate to women’s rights and working with the Forum for Equalities and Human Rights
- **funding for projects and events** – Common Purpose Grants; Equalities Grants, and Black History Month Grants
- **registrar's and coroners' services**
- **electoral services** – electoral registration and postal vote uptake
- **constitutional services and civic matters**
- **promoting equality and diversity** – including the equalities framework and audit, diverse councils commitments and civic leadership programme

Executive Member for Education and Care

Portfolio

- **refugees and asylum seekers** – including our work to ensure Southwark is a Borough of Sanctuary and support for people with No Recourse to Public Funds (NRPF)

Executive Member for Finance and General Purposes

Portfolio

- **finance and governance** – the council's budget and financial management; income collection & pension fund; the council's capital programme including SCIL
- **financial support**; Council Tax Reduction Scheme; access to benefits, advice services and Community Support Alliance
- **legal services**, procurement and contract management
- **workforce** – the council's workforce, human resources, and internal relationship with staff trade unions
- **facilities management** – of the buildings within the council's operational/civic estate
- **property** – including decisions relating to the council's acquisitions and disposal of properties
- **commercial property** – management, leasing and rent setting of the council's retail and commercial units, office accommodation and related property

- campaigning for **genuinely fair funding** for Southwark Council from the government
- **participatory budgeting** – bringing the community into the decisions about how the council's money will be spent

Executive Member for Parks and Recreation

Portfolio

- **culture** – working closely with the Deputy Executive member for Culture
- **moorings and marinas**
- **cemeteries and crematorium services**

Executive Member for Council Coordination and Climate

Portfolio

- **cross-council improvement and delivery** - overseeing development of the Borough Action Plan, supporting delivery of council priorities across portfolios and ensuring climate and sustainability are embedded across council services and decision-making

Executive Member for Community Safety and Engagement

Portfolio

- **one-stop shops** – Rolling out a programme of locations where residents can speak to a member of council staff if they have a question or need support
- **digital** – digital inclusion and infrastructure (including broadband); and the council's corporate IT and website
- **customer services** – call centre, complaints and members' enquires
- **voluntary, community and faith sector** – including volunteering, community involvement and consultations; working close with the Deputy Executive member

Deputy Executive Member for Community Council Delivery

Portfolio

- ensuring the development and rollout of the Community Councils programme, working with residents to develop a new structure to give genuine power back to local areas, reviewing the neighbourhood approach, Neighbourhood Funds and Cleaner, Greener, Safer Funds.

Deputy Executive Member for Voluntary, Community and Faith Sector

Portfolio

- responsible for the voluntary, community and faith sector – including community hubs, volunteering, community involvement and consultations

Deputy Executive Member for Culture

Portfolio

- responsible for events, festivals, theatres, galleries, museums and performing arts; promoting Southwark as a centre for filmmaking, and relevant funds including Culture Together Grants and the Cultural Celebrations Fund

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Education and Local Economy Scrutiny Commission – remit

Executive Member for Education and Care

Portfolio

- **early years and childcare** – including children and family centres, early years education, childminders and nurseries
- **schools** – including school standards, places and admissions; special education needs; free healthy school and nursery meals and fruit; healthy schools and Southwark’s Let’s Go Zero schools network
- **special educational needs & disabilities (SEND)** – including service provision and reform
- **further, higher and adult education** – including English for speakers of other languages (ESOL), adult literacy and numeracy; and scholarships
- **children’s social care** – including children in care and care leavers, fostering and adoption, support for children with disabilities and their families; and child safeguarding
- **children’s mental health** – including mental wellbeing support in schools; the council’s Nest open access mental health service for children and families; and improving access to Child and Adolescent Mental Health services
- **family support** – including parenting programs, the council’s sure-start for teenagers service and support for families who are providing unpaid care for a child with a disability or health condition, including respite care

Executive Member for Inclusive Economy, Equalities and Democracy

Portfolio

- **increasing employment** – support to find a job or start a new career; careers advice and work experience; paid internships; supporting young people into employment, education and training
- **vocational skills** – including apprenticeships, vocational training and skills centres
- **businesses support** – for local businesses, cooperatives, social enterprises and entrepreneurs; increasing procurement from local businesses; and relationships with local business groups and Business Improvement Districts (BIDs)
- **high streets** – including town centre action plans, Thriving Highstreets Fund, markets
- **living wage** – promoting the London Living Wage employers
- **workers’ rights** – promoting good employment practices and equality and diversity at work and trade union membership
- **Youth Parliament** - increasing the voice and influence of young people through the Southwark Youth Parliament and will act as a champion for young people in our borough

Executive Member for Community Safety and Engagement

Portfolio

- Management of youth services, and the Positive Futures Fund

DRAFT

Environment Scrutiny Commission – remit

Leader of the Council

Portfolio

- **walking and cycling** – making Southwark a great place to walk, wheel or cycle; including cycle lessons, infrastructure, hire and storage
- **streets and parking** – delivering Southwark’s Streets for People plan; creating safer, greener and healthier streets; road safety; parking (on the council’s highways and estates); street lighting (including on council estates and in parks); and highways maintenance
- **road transport** – including improving local bus services and public transport, including the Bakerloop bus, promoting sustainable freight; reducing traffic and electric vehicle charging; and managing the council’s fleet
- **accessible travel** – including blue badges and the Freedom Pass

Executive Member for Council Coordination and Climate

Portfolio

- **air quality** – improving air quality, reducing harmful emissions and air quality monitoring
- street lighting (including on council estates and in parks)
- **flood risk and surface water**
- **greening our local economy** – engaging local people, businesses and organisations in action to reduce carbon emissions; delivering more green jobs, promoting climate justice; and reducing the council’s own emissions
- **adaptation to climate change** – ensuring plans and action are in place to make Southwark resilient to changes in the climate including heatwaves and extreme weather events
- **biodiversity and trees** – tree planting and maintenance, increasing biodiversity and nature
- **waste and recycling** – waste and bin collection and the council work to reducing waste and increasing recycling
- **cleaning, pest control and grounds maintenance** – street and estate cleaning; fly-tipping and graffiti removal; pest control; and maintenance of verges and green spaces on the council’s highways and estates

Executive Member for Parks and Recreation

Portfolio

- **libraries** – our libraries, heritage and archives
- **parks and play** – parks, green spaces, adventure play and playgrounds, including on our estates
- **gardening** – community gardening, food-growing and allotments, including on our estates

- **leisure** - management of our leisure centres and our athletics, football, tennis & cycling facilities
- supporting and promoting **grassroots sports**, including the council's relationship with local sports clubs

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Health and Community Safety Scrutiny Commission – remit

Deputy Executive Member for Adult Services

Portfolio

- **adult social care** – including adult safeguarding; home care; nursing and care homes; occupational therapy, aids and adaptations; and commissioning extra care, sheltered and supported housing
- **adult mental health**
- **older people** – including ensuring Southwark is an age friendly borough
- **adults with disabilities** – including social care support; increasing the voice and influence of people with disabilities and their families in local decision making
- **carers** – support for people who are providing unpaid care for adult family members or friends with a disability or health condition, including respite care

Executive Member for Education and Care

Portfolio

- **adult services** – working closely with the Deputy Executive Member who holds this portfolio in its entirety.

Executive Member for Community Safety and Engagement

Portfolio

- **reducing crime and antisocial behaviour** – including community wardens, anti-social behaviour team, noise service, CCTV, public spaces protection orders, preventing hate crime, tackling modern day slavery
- **violence reduction** – working to end misogyny and violence against women and girls, youth violence and the criminal exploitation of young people
- **domestic abuse** – support for people who have experienced domestic abuse, Women's Safety Centre and safe spaces
- **improving policing** – promoting equitable policing and strengthening community relations with the police
- **licensing** – premises serving alcohol or late-night refreshments and gambling
- **environmental health** – including trading standards, food safety and environmental protection
- **landlord licensing** – increasing protections for private renters licencing and advice services for private sector renters

- **youth offending services**
- **enforcement** – taking assertive action to tackle fly tipping, graffiti and litter across our borough

Executive Member for Parks and Recreation

Portfolio

- **food** – making Southwark a right to food borough with access to affordable healthy food for all, including the Food & Fun Fund

Deputy Leader and Executive Member for Planning, Infrastructure and Wellbeing

Portfolio

- **public health** – including reducing health inequalities; Community Health Ambassadors; vaccinations, immunisation and screening; health visiting, school nursing and childhood obesity; sexual health, contraception and HIV; and smoking, drug and alcohol services
- **health and wellbeing partnerships** – overseeing key stakeholder relationships such as Health & Wellbeing Board and the South East London Integrated Care Partnership, Partnership Southwark and SC1
- **improving health services** – working with the NHS, general practice (GPs), local hospitals, community health services and pharmacists

Housing Scrutiny Commission – remit

Executive Member for Council Homes

Portfolio

- **becoming a better landlord** – to provide better homes, better estates and a stronger voice for tenants and leaseholders
- **management of the council's homes** – including council homes, sheltered and extra care homes, council owned temporary accommodation, high needs hostels and homes and sites for Gypsy, Roma and traveller communities
- **housing allocations** – lettings policy and allocation policy. Allocation of council, social rent and key worker homes to Southwark residents, supporting them to find a home the right size for their needs
- **housing maintenance** – including repairs and major works, heat networks, communal repairs, gas and electrical safety and refurbishment of empty council homes
- **empty council homes** – ensuring quick turnaround of voids and bringing more council homes into use
- **fire safety** – ensuring council homes meet fire safety standards and leading our work on fire safety, cladding and remediation for private sector and housing association residential buildings
- **tenants and residents' halls** – including their maintenance, ongoing improvement and ensuring they are the best possible facilities for residents of our estates and broader community
- **garages** - on estates and owned by the council
- **Tenant and Leaseholder involvement** – working close with the Deputy Executive Member for Tenant and Leaseholder Services, including services and advice for council tenants, leaseholders and freeholders and support for tenants and residents associations and tenant management organisations, including Getting Involved Grants

Executive Member for Public Works and New Homes

Portfolio

- **new council homes** – the council's work to build thousands of new council homes; including new council homes for older people; net-zero homes
- **new affordable homes** – including housing association social rent homes; keyworker homes; community land trusts and housing cooperatives; homes for refugees; and temporary accommodation
- **homelessness** – including support for people who are at risk of being or who become homeless; working to end rough sleeping; securing good quality temporary accommodation
- **empty homes and short-term lets** – tackling empty homes across the private rented sector

Deputy Executive Member for Tenant and Leaseholder Services

Portfolio

- focusing on improving Southwark Housing's performance in those day-to-day areas that matter most to tenants and leaseholders including the responsive repairs service, maintenance and care of estates and communal areas of blocks of flats, speedy letting of empty properties, and developing an effective planned maintenance service.

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OVERVIEW AND SCRUTINY COMMITTEE**MUNICIPAL YEAR 26/27****AGENDA DISTRIBUTION LIST (OPEN)****NOTE:** Original held by Scrutiny Team; all amendments/queries to amit.alva@southwark.gov.uk

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